

	<b>Mr. John Hoogerwerf</b>	
	Year and place of birth	1970 in Lelystad, the Netherlands
	Nationality	Dutch
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#### Professional summary

##### **Manager and adjudicator with over 30 years of experience**

Natural authority and leadership, team player with ability to form dedicated teams  
 Excellent motivation with focus on success for both client and company  
 Familiar with working in complex international multi-disciplinary organizations  
 Process driven with strong focus on reaching performance, quality, budget, and time objectives  
 Contract management and systems engineering management skills  
 Overall railway technology knowledge, especially electrical traction systems and EU regulations  
 Experienced in dispute avoidance and adjudication

#### Professional career

##### **John Hoogerwerf – Adjudicator (Freelance Consulting Engineer) from 08/2024 till today**

08/2024 – today      **DRB Member (Dispute Review Board), Copenhagen, Denmark**  
 Member of a project-accompanying adjudication with three adjudicators for the Femernbelt Tunnel Electrical and Mechanical Contract (TEM), FIDIC Silver Book Contract, ca. 600 million euros

##### **Alstom Transportation Germany GmbH from 08/2008 till 09/2011, and from 07/2023 till today**

09/2024 – today      **Fleet Maintenance Project Manager Flexcare Magdeburg, Mannheim, Germany**  
 Leading a team of professionals to provide technical maintenance support and supply spare parts for the maintenance of 35 articulated low-floor trams, with a further option of 18 trams for a maintenance period of 24 years, ca. 100 million euros.  
 Structuring and ramp-up of the project team, development of a RACI for clear allocation of accountability and responsibility. Steering the integration and implementation of business core processes between the parties. Through the business core solutions, the team provides high quality and reliable on-time spare parts supply and replenishment, and service ordering of the customer for direct maintenance, performed by the customer's own workshop personnel. Managing technical maintenance support, reliability and obsolescence management. Negotiation of contract changes to ensure contractual clarity and sustainability for the future.

07/2023 – 08/2024      **Project Director S-Bahn Köln, Hennigsdorf, Germany**  
 Support bid management for critical mayor project, preparation for implementation new main project management and systems engineering process including risk and schedule management. Successful preparation and leading of the anticipation phase between bid submission and project award, avoiding undue delays at the start of project execution.

12/2010 – 09/2011      Deputy Head of Department Project Management LRV, Mannheim, Germany

08/2008 – 09/2011      **Project Manager Customer Support Variotram Helsinki, Mannheim, Germany**  
 Customer support of 40 trams, the project started 1996 with complex contractual legacy. Reliability management to finally stabilize the fleet. Ramp-up and manage several retrofit programs performed by site teams with up to 50 technicians and specialist working in shifts. Claim and risk management to safeguard the contractor's onerous legal position. Total budget of retrofits ca. 40 million euros, the contract risk ca. 150 million euros.

Professional career	
DB Engineering & Consulting GmbH from 11/2015 till 06/2023	
05/2019 – 06/2023	<b>Director Rail Systems Engineering, Frankfurt/Main, Germany</b> Leading a team of system integration and subject matter experts to support bids and projects. Definition new matrix organisation structure (RACI) for international markets. Development technical management processes and technical processes system life cycle is based on international systems engineering standards. Senior technical bid management for major PMO, PMC and System Integration projects Trainer RAMS/LCC for DB Rail Academy.
11/2015 – 04/2019	<b>Chief Technical Officer and Head of Branch, Tel Aviv, Israel</b> Head of the Branch of DB Engineering & Consulting in Israel with 15 direct reports. Acting as Chief Technical Officer (CTO) for Israel Railways for the Infrastructure Electrification Project (Design, Build, Maintain), ca. 500 million euros. Managing DB Experts for electrification, signalling, workshops, technical project management for supply of electric locomotives (ca. 300 million euros) and DDEMU (ca. 800 million euros). Support of the Project Management Company (PMC) with contract clarification and claim management, reports were structured as dispute adjudication report.
Powerlines Group Germany GmbH from 01/2015 till 10/2015	
01/2015 – 10/2015	<b>Deputy Managing Director and Head of Delivery MMLE, Derby, UK</b> Deputy Managing Director within the Joint Venture CPL (Carillion Powerlines Group) Head of Delivery MMLE (Midland Mainline Electrification) for the of upgrade existing electrification from St. Pancras to Bedford and new electrification from Bedford to Kettering and Corby and from Trent Junction to Sheffield. Conditions of contract: New Engineering Contract (NEC) Number of direct reports eight, number of indirect reports 100.
Balfour Beatty Rail GmbH from 07/2000 till 07/2008, and from 10/2011 till 12/2014	
10/2011 – 12/2014	<b>Head of Business Unit International Projects, Offenbach, Germany</b> Head of business development and project management of international electrification projects and supplies. Conditions of contract: FIDIC for projects, ORGALIME for subsystem and material supplies. Annual sales ca. 60 – 75 million euros, number of direct reports 15. Supporting dispute adjudication for FIDIC Red Book Contract for Fetești – Constanța, Rumania. Witness in ICC arbitration case for FIDIC Silver Book Contract Marmaray Crossing CR1, Turkey, between customer Marubeni and its local civil subcontractor. Trainer Risk Management for internal IPMA Project Management Course.
04/2007 – 07/2008	<b>Project Manager Marmaray CR1, Istanbul, Turkey</b> Turnkey design and build for electric traction systems of Marmaray Crossing according FIDIC Silver Book with very onerous Particular Conditions and Technical Requirements, ca. 20 million euros. Technical coordination of a by customer Marubeni employed local civil contractor.
02/2007 – 07/2008	Deputy Head of Department Project Management International, Offenbach, Germany
07/2000 – 04/2007	Project Manager for electrical traction systems, Offenbach, Germany
Movares B.V. from 08/1994 till 06/2000	
12/1999 – 06/2000	Trainee Project Manager Trackwork, Utrecht, the Netherlands
11/1997 – 11/1999	Lead Engineer Electric Traction Systems, Utrecht, the Netherlands
03/1996 – 10/1997	Project Coordinator Railway Infrastructure Projects, Utrecht, the Netherlands
08/1994 – 02/1996	System Engineer Electric Traction Systems, Utrecht, the Netherlands

Academic degrees	
<b>Period</b>	08/1993 – 07/1994
<b>Academic institution</b>	Hanze University of Applied Sciences, Groningen, the Netherlands
<b>Field of study</b>	Technical Business Administration
<b>Degree as</b>	Engineer (University of Applied Sciences)
<b>Period</b>	08/1989 – 07/1993
<b>Academic institution</b>	University of Applied Sciences Windesheim, Zwolle, the Netherlands
<b>Field of study</b>	Electrical Power Engineering
<b>Degree as</b>	Engineer (University of Applied Sciences)

Certifications	
<b>Period</b>	04.2013 - 01.2014
<b>Institution</b>	VBI (German Association of Consulting Engineers), Berlin, Germany
<b>Field of expertise</b>	FIDIC Contract Management
<b>Certification</b>	FIDIC Dispute Adjudicator

Language skills				
<b>Mother tongue</b>	Dutch			
<b>Foreign language</b>	<b>Language</b>	<b>Reading</b>	<b>Speaking</b>	<b>Writing</b>
	English	excellent	excellent	excellent
	German	excellent	excellent	excellent

Publications
Hoogerwerf, J. (2017), <i>Die Israelische Eisenbahn führt den elektrischen Zugbetrieb ein</i> (Israel Railways introduces electric train operation), professional journal: <i>EI - Der Eisenbahn Ingenieur</i> , 17(12), 25-30
Hoogerwerf, J. (2018), <i>Israelische Eisenbahn führt elektrischen Zugbetrieb ein</i> (Israel Railways introduces electric train operation), annual professional book: <i>EIK – Eisenbahn Ingenieur Kompendium</i> , 2018, 265-287
Hoogerwerf, J. (2018), <i>Electrification Israel – A spark of progress</i> , professional journal: <i>Railway Gazette International</i> , 2018(02), 34-36
Hoogerwerf, J. & Steinert, L. (2019), <i>Elektrifizierung des israelischen Eisenbahnnetzes (Electrification of Israels railway network)</i> , professional journal: <i>eb – Elektrische Bahnen</i> , 2019(06), 238-246

Others	
<b>Driver's license</b>	Class A and B
<b>IT skills</b>	MS Office
<b>Hobbies</b>	Sport, cycling, walking, reading